Post Acquisition Software Risk Checklist

1 Ownership Transition

- Confirm the official acquisition date.
- Ask when platform or service changes are expected.
- Identify key decision-makers now responsible for your software.

2 Strategic Fit

- Review the acquiring company's product portfolio.
- Ask how utility billing fits into their core business.
- Evaluate the risk of deprioritization compared to other products.

$oldsymbol{(3)}$ Product Continuity

- Request the long-term product roadmap in writing.
- Confirm feature continuity for the next 3-5 years.
- Ask if the product will retain its brand and interface.

4 Customer Support

- Identify your support team contacts post-acquisition.
- Request updated SLAs and escalation procedures.
- Track early response times and resolution quality.

(5) Migration Risks

- Ask if there are plans for platform migrations.
- Confirm data migration assistance and timelines.
- Ensure minimal downtime commitments are documented.

$(\mathbf{6})$ Pricing & Licensing

- Lock in current pricing terms where possible.
- Request transparency on future licensing models.
- Ask about bundling or subscription changes.

(7) Compliance & Security

- Request proof of government compliance certifications.
- Confirm encryption, audit trail, and security protocols remain intact.
- Evaluate alignment with municipal IT standards.

8 Data Ownership & Access

- Ensure your contract confirms full data ownership.
- Secure rights to export data in usable formats at any time.
- Review vendor lock-in clauses and termination conditions.

9 Brand & Identity Changes

- Ask about planned rebranding or UI/UX. changes.
- Prepare internal change management communications for staff.
- Provide training plans if workflows will shift.

(10) Customer References

- Request references from municipalities served after the acquisition.
- Monitor recent customer reviews and feedback.
- Track any service consistency trends.



For each area above, rate the risk level:

- Low = No immediate concern, confirmed stability.
- Medium = Some uncertainty, needs monitoring.
- High = Requires action or contingency planning.